

JOINT MUNICIPAL WASTE MANAGEMENT STRATEGY

ISSUES PAPER FOR STRATEGY REVIEW GROUP

The following are a first attempt at listing the issues that will need to be considered and addressed in the new JMWMS in order to direct the development of waste services in Lincolnshire over the anticipated five year life of the strategy.

Item one has been deliberately chosen as the first as if this is fully developed to a JWA this would allow simpler solutions than are currently available in a two-tier working environment.

The remaining issues are not listed in order of priority but an attempt has been made to group together those requiring consideration at the same time.

Issue No:	Issue	Notes	Proposed Lead (and support)
1.	Closer Integrated Working	A single tier service would solve so many problems and allow the genuine integration of collection and disposal operations. Consideration of the options should start with a full JWA (there are currently non in existence) but could also include variations of a JWC where control is also taken away from individual WCA's and the WDA to an autonomous group of elected members which then runs waste services in the county. When an outline paper was presented to them the CX Group requested that further work be done on this aspect.	<u>Mark Taylor</u> Ian Taylor Victoria Frodsham Mark Humphreys Glen Chapman David Hickman
2.	Relationship between JMWMS and WCA Waste Strategies	Some (but not all) WCA's have their own waste/recycling strategies. Either the JMWMS should provide the "hooks" linking back to these documents or WCA's should include their own strategies, targets and aspirations as a part of the JMWMS.	
26.	Joint Resources	Consideration of sharing people and building spaces.	
3.	Strategy Review Group	This group will require servicing in terms of minutes from meetings, agendas and work output. Perhaps this should be the number one issue!!	<u>Ian Taylor</u> <u>Victoria Frodsham</u>
4.	Links to National Waste Strategy	The targets, objectives and aspirations of the National Waste Strategy 2010 should be included in the JMWMS.	<u>Ian Taylor</u>
5.	Links to EU Legislation	The targets, objectives and aspirations of the various items of current and emerging EU legislation should be included in the JMWMS.	<u>Victoria Frodsham</u>

Issue No:	Issue	Notes	Proposed Lead (and support)
6.	Future role of LWP (Lincolnshire Waste Partnership)	Linked to item one but the current LWP has no authority, no staff, no budget, only acts by consensus and is largely viewed as a WDA initiative with very limited real buy in or support from the WCA's other than attendance at meetings.	<u>Ady Selby</u> Caroline Pritchard Ian Taylor
7.	Future role of LOWG (Lincolnshire Waste Officer Group)	Linked to item one, this group has a higher level of support and allows networking on operational issues. There are no terms of reference and it is not clear if this group is strategic or operational. This is reflected in the differing roles and positions within their authorities of the officers attending.	Victoria Frodsham David Hickman
8.	Future role of LROG (Lincolnshire Recycling Officers Group)	The LROG has been disbanded leaving no mechanism for joint working on recycling and other waste initiatives. The ROG was also the main means by which the Action Plan from the current JMWMS was being delivered. Since the demise of the LROG there has been no progress on any of the targets in the action plan	
9.	Residual waste above capacity of EfW	The level of residual waste in the county has started to increase again and is likely to routinely exceed the 150k tonne capacity of the EfW in the near future. There are no plans regarding the disposal of this additional waste.	<u>Ian Taylor</u> <u>Victoria Frodsham</u>
10.	Food waste and AD	Possible link to the previous item offering a potential longer term solution by the targeted introduction of schemes to disposing of waste surplus waste to the EfW. Combined with that the widespread introduction of food waste and AD across the UK (with support from Defra/WRAP) the JMWMS will need to consider the Lincolnshire position of this process.	Ady Selby Glen Chapman Emily Spicer Planning department
11.	Trade Waste	The National Waste Strategy (item 3 above) contains targets and aspirations related to the increased recycling of trade waste. The use of HWRC's for trade waste recycling may offer a potential income stream. There are currently no options for trade waste recycling available through the WDA or WCA's in Lincolnshire.	<u>Mark Taylor</u> Ady Selby George Bernard Pat Swinton Ian Taylor Victoria Frodsham

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12.	Kerbside Dry Recyclates	A very contentious issue given the retention of recyclate streams by some WCA's and the operation of contracts by the WDA on behalf of the other WCA's. This is linked to the payment of recycling credits and the retention of income from sale of material contracts. An integrated approach to this in the future across Lincolnshire must be a key outcome of the new JMWMS.	<u>Ian Taylor</u> <u>Victoria Frodsham</u> Ady Selby Mark Taylor Nina Camm
13.	HWRC Recyclates	The range of materials recycled at HWRC's is wide and may not be cost-effective. The role and possible integration of HWRC's into recyclate management in Lincolnshire (and the income streams that are now in evidence) will also need to be considered. This should include if possible integration of WEEE activity.	<u>Ian Taylor</u> <u>Victoria Frodsham</u> Andy McGinn
14.	Waste Composition/ Kerbside Dry Recyclates	Most WCA's have made changes to their collection regimes since the last waste compositional analysis was done as part of the preparatory work for the EfW. It may be appropriate to re-consider this and also to review whether the current range of materials collected for recycling by WCA's is still appropriate. See also comment below on the impact of the introduction of charges for services.	Zoe Cabot Mark Taylor Nina Camm Ady Selby Glen Chapmen
15.	Funding for Waste Operations	<p>Linked to the previous items it must be accepted that with the financial pressures now on local authorities the focus of WCA's has now turned to achieving cost savings as opposed to service improvements.</p> <p>This may have an impact on the previous item as WCA's introduce charges for services that have been free so waste is diverted into residual bins that might otherwise have been dealt with separately. The most obvious example of this is garden waste where most WCA's are already charging or proposing to do so in the near future. Consideration may need to be made to the funding of operations in the current financial climate.</p>	Emily Spicer Pat Swinton Procurement team
16.	Recycling Campaigns and education awareness raising	Linked to the previous item the JMWMS will need to determine whether it is still appropriate or the best use of increasingly scarce resources to support national campaigns such Love Food Hate Waste and home composting or support initiatives with no clearly measurable financial or reduced waste arisings benefit such as Real Nappies.	<u>Doug Robinson</u> Jo Walker Elaine Bilton Emily Spicer

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17.	Waste Hierarchy and Re-use.	The Waste Hierarchy has recently been amended with more emphasis now placed on activities ahead of recycling such as waste minimisation and waste re-use. The new JMWMS will need to reflect this, against the position that little or no work is being done in the county on these aspects. The revised WEEE contract offers a significant opportunity to engage with re-use with the added bonus of a further possible income stream.	<u>Ian Taylor</u> <u>Victoria Frodsham</u> Ady Selby Andy McGinn
18.	Carbon Management	All partners in the LWP should have carbon management/reduction strategies in place and the LMWMS will need to reflect the targets and objectives these contain, as well as taking into account the carbon impact of waste collection, recycling and disposal operations.	<u>Doug Robinson</u> Jo Walker Steve Golightly
19.	Use of heat from EfW	Linked to the previous item the JMWMS should reflect the position of the WDA on the use of heat from the EfW.	<u>Mike Reed</u> Doug Robinson Steve Golightly
20.	Public Consultation	A public consultation exercise (that given the inclusion of trade waste should also include the business community) will need to be undertaken on a draft to allow the final version to take account of views expressed during the consultation itself. This exercise will also need to involve the various Communications Teams from LWP partners.	<u>Ian Taylor</u> <u>Victoria Frodsham</u> Simon Burgess Rob Brown All WCA comms teams
21.	Member Management (County Cllrs and District Cllrs)	The emerging document will need to be presented to members from all eight partners in the LWP and a mechanism agreed for input and acceptance by LWP partners.	<u>Steve Willis</u> <u>Sean Kent</u> David Hickman Mark Taylor Legal team Planning team Education team
22.	JMWMS Action Plan	The strategy will also require an action plan to support it and demonstrate how the targets, aims and objectives it contains will be delivered. It will also need to indicate who will undertake this work and where any	<u>Ian Taylor</u> <u>Victoria Frodsham</u>

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		financial resources are required how these will be provided.	Mark Taylor Ady Selby
23.	SEA (Strategic Environmental Assessment) And Impact Assessment	A new strategy will require a SEA to be undertaken and it is unlikely that there is either the capacity or expertise to do this within the LWP. Therefore a mechanism and the necessary budget will need to be determined to engage an external resource to undertake this work.	<u>Ian Taylor</u> <u>Victoria Frodsham</u> External Consultants
24.	Statistical information	Provision of LCC data to support draft strategy	<u>Matthew Michell</u> Douglas Battersby
25.	Production of draft and final strategy	Drafting of documents and reports to go to LWP	<u>Ian Taylor</u> <u>Victoria Frodsham</u> <u>Mark Taylor</u> <u>Ady Selby</u>

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